
Decision Profile

District Superintendent Monitoring Report Review

Decision Required:

Whether or not the District Superintendent's Monitoring Report for April 2021 should be accepted.

Why it's Coming to DEXCOM:

It is DEXCOM's responsibility under Policy Governance to assess the District Superintendent's Monitoring Report.

Background:

The DEXCOM Policy Governance Manual is a key element in the governance structure adopted by DEXCOM. This manual covers the basic elements of Policy Governance and is broken into four sections:

1. Ends
2. Governance Process
3. DEXCOM-Management Delegation
4. Executive Limitations

Under Section 3 – DEXCOM-Management Delegation we find the following:

3.4. Monitoring District Superintendent Performance

Systematic and rigorous monitoring of the District Superintendent's job performance will be against the organizational accomplishment of DEXCOM policies on Ends and organizational operation within the boundaries established in DEXCOM policies on Executive Limitations.

- 3.4.1. Monitoring is simply to determine the degree to which DEXCOM policies are being met. Information that does not do this will not be considered to be monitoring information.
- 3.4.2. The DEXCOM will acquire monitoring information by one or more of three methods:
 - 3.4.2.1. By internal report, in which the District Superintendent discloses interpretations and compliance information to the DEXCOM.

- 3.4.2.2. By external report, in which an external, disinterested third party selected by the DEXCOM assesses compliance with DEXCOM policies.
- 3.4.2.3. By direct DEXCOM inspection, in which a designated member or members of the DEXCOM assess compliance with the appropriate policy criteria.
- 3.4.3. In every case, the DEXCOM will judge
- a) the reasonableness of the District Superintendent's interpretation and
 - b) whether data demonstrate accomplishment of the interpretation.
- 3.4.4. The standard for compliance shall be any reasonable District Superintendent interpretation of the DEXCOM policy being monitored. The DEXCOM is final arbiter of reasonableness, but will always judge with a "reasonable person" test rather than with interpretations favoured by DEXCOM members or by the DEXCOM as a whole.
- 3.4.5. All policies that instruct the District Superintendent will be monitored at a frequency and by a method chosen by the DEXCOM. The DEXCOM can monitor any policy at any time by any method, but will ordinarily depend on a routine schedule.

Policy	Method	Frequency	Month
Ends	Internal	Annually	April
Global Executive Constraint	Internal	Annually	April
Treatment of Ministry Recipients	Internal	Annually	April
Treatment of Staff	Internal	Annually	April
Financial Planning and Budgeting	Internal	Annually	October
Financial Condition and Activities Monitoring	Internal	Annually	October
Financial Updates	Internal	Biannually	April, October
Audit	External	Annually	April
Emergency DS Succession	Internal	Annually	October
Asset Protection	Internal	Annually	October
Compensation and Benefits	Internal	Annually	October
Communication and Support to DEXCOM	Direct Inspection	Annually	April
Strategic Planning	Internal	Biennially	April (Year after DC)
District Conference (DC) Preparation and Process	Internal	Biennially	April (Year after DC)
District Risk Management Policies	Internal	Annually	April

The intent under policy governance is to simply evaluate if the District Superintendent has made acceptable interpretations of the policies and that the responses that he has given indicate that the Ends have been achieved and that the executive limitations have been adhered to. Depending on the monitoring schedule (see above) there may or may not be any Ends to evaluate.

Put another way, the two questions that we need to ask ourselves about each policy compliance statement are:

1. Has the District Superintendent provided a reasonable interpretation of the policy?
2. Is there sufficient evidence to convince me that this limitation has not been exceeded or that the end has been achieved?

DEXCOM must evaluate the Monitoring Report and formalize a statement concerning the report.

Recommendation:

The review of the District Superintendent's Monitoring Report should result in an acceptance statement that follows a similar format to that below:

THAT DEXCOM has accepted the Monitoring Report for April 2021 as providing reasonable interpretation and evidence of compliance with all aspects of the policies covered [except for policies X. DEXCOM accepts the explanations for the non-compliance with policies X and the commitment to have them rectified by completing Y by date Z.]